

ADVISORY BOARDS > LIBERTY MUTUAL INSURANCE COMPANY

CALIFORNIA (NORTHERN)

Michael J. Bodell
President and Chief Executive Officer
Bodell Construction Company
Salt Lake City, Utah

James C. Champion
Chairman of the Board
Champion Industrial Contractors
Modesto, California

William H. Child
President and Chief Executive Officer
R. C. Willey Home Furnishings Inc.
Salt Lake City, Utah

Robert C. Cookson
President and Chief Executive Officer
The Cookson Company Inc.
Phoenix, Arizona

Herman G. Rowland, Sr.
Chairman of the Board
Herman Goelitz Candy Company, Inc.
Fairfield, California

John J. Thul
President
Arizona Precision Sheet Metal
Phoenix, Arizona

CALIFORNIA (SOUTHERN)

Rod Barham
Chief Executive Officer
HDOS Enterprises
San Diego, California

Harold C. Bennett
President
Utility Trailer Manufacturing Company
City of Industry, California

Robert A. Curry
President
California Cartage Co., Inc.
Long Beach, California

Anthony P. Souza
President
MPA, Inc.
La Mirada, California

Frank S. Wyle
Founder and Chairman
Wyle Electronics
El Segundo, California

DELAWARE

Richard S. Barr
Chairman
Barr International, Inc.
Salisbury, Maryland

John S. Bonk
President
M. Davis & Sons, Inc.
Wilmington, Delaware

Robert D. Burris
President
Burris Logistics
Milford, Delaware

Eugene M. Julian
President
Eastern States Development Co., Inc.
Newark, Delaware

Alan B. Levin
Chairman, President and
Chief Executive Officer
Happy Harry's, Inc.
Newark, Delaware

Terrence M. Shannon
President and Chief Executive Officer
I.D. Griffith, Inc.
Wilmington, Delaware

William C. Robertson, Jr.
President
PENCO Corporation
Seaford, Delaware

P. Coleman Townsend, Jr.
Chairman and Chief Executive Officer
Townsend, Inc.
Wilmington, Delaware

FLORIDA

Richard W. Ebsary
President
Ebsary Foundation Company, Inc.
Miami, Florida

H. Britt Landrum, Jr.
Chief Executive Officer
AmStaff Human Resources, Inc.
Pensacola, Florida

Robert A. Lopez
President
General Asphalt Company, Inc.
Miami, Florida

Eugene McNichols
President
McNichols Company
Tampa, Florida

Martin E. Murphy
President and Chief Executive Officer
Murphy Construction Company, Inc.
West Palm Beach, Florida

George Pantuso
President and Owner
Circle H. Citrus Company
Ft. Pierce, Florida

Kenneth N. Schulz
President
Polk Nursery Company, Inc.
Auburndale, Florida

Charles W. Stiefel
President
Stiefel Laboratories, Inc.
Coral Gables, Florida

Kenneth N. Trask
President and Chief Executive Officer
Conshor, Inc.
Bonita Springs, Florida

GEORGIA

Fred R. Keith
President
Atlanta Bonded Warehouse
Corporation
Kennesaw, Georgia

Howell W. Newton
President
Trio Manufacturing Company
Forsyth, Georgia

William W. Scogin, Jr.
President.
Stasco Mechanical Contractors, Inc.
Marietta, Georgia

Robert P. Shapard, III
President
American Knitting Mills
Griffin, Georgia

INDIANA

Robert R. Baylor
President
Baylor Trucking, Inc.
Milan, Indiana

Mike Mount
President
Mount Trucking, Inc.
Columbus, Indiana

Dean W. Pfister
Former Secretary – Retired
Franklin Electric Company
Ft. Wayne, Indiana

Terry L. Tucker
Chairman, President and Chief
Executive Officer
Maple Leaf Farms, Inc.
Milford, Indiana

KENTUCKY

Robert W. Byrd
Chairman of the Board of Directors
The Keller Manufacturing Co., Inc.
Corydon, Indiana

Don C. Haas
President
Haas Carriage Co., Inc.
Sellersburg, Indiana

William H. Harrison, Jr.
President
Number Fourteen Corporation
Louisville, Kentucky

Fred J. Merrick, Sr.
Chief Executive Officer and President
Multi-Industries, Incorporated
Louisville, Kentucky

ADVISORY BOARDS > LIBERTY MUTUAL INSURANCE COMPANY (CONTINUED)

Robert G. Pfeiffer
*Chairman of the Board and
 Chief Executive Officer
 Neill-LaVielle Supply Co.
 Louisville, Kentucky*

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*President
 Lightning Transportation
 Hagerstown, Maryland*

Michael E. Holupka
*Partner
 The Anderson Company, LLC
 Manassas, Virginia*

Joseph A. Hunt
*President
 Westat, Inc.
 Rockville, Maryland*

T. Kenneth Joy
*President
 The Joy Companies, Inc.
 Hyattsville, Maryland*

Ernest D. Levering
*President
 Ramsay, Scarlett & Co., Inc.
 Baltimore, Maryland*

Carl A. Ressa
*President
 A. S. Johnson Company, Inc.
 Forestville, Maryland*

Craig M. Smith
*Principal
 The Creaney & Smith Group
 Baltimore, Maryland*

MASSACHUSETTS

Ara Aykanian
*Former Chairman and
 Chief Executive Officer
 Boston Digital Corporation
 Framingham, Massachusetts*

Salvatore A. Balsamo
*Chairman and Chief Executive Officer
 Technical Aid Corporation
 d/b/a TAC Worldwide Company
 Dedham, Massachusetts*

Michael F. Foley
*President
 M. F. Foley, Inc.
 New Bedford, Massachusetts*

Wayne J. Griffin
*President
 Wayne J. Griffin Electric Inc.
 Holliston, Massachusetts*

Benjamin D. Harrington
*Chief Executive Officer and Treasurer
 H. P. Cummings Construction
 Company, Inc.
 Ware, Massachusetts*

Charles B. Housen
*Chairman, President and
 Chief Executive Officer
 Erving Industries, Inc.
 Erving, Massachusetts*

Robert M. Kennedy
*Executive Vice President and
 Treasurer
 Kennedy Die Castings, Inc.
 Worcester, Massachusetts*

Daniel G. Larson
*President
 Larson Tool & Stamping Company
 Attleboro, Massachusetts*

Michael J. McDougall
*President
 Michael J. McDougall Art
 Beverly, Massachusetts*

Edward O. Owens
*President
 Henry F. Owens, Inc.
 Everett, Massachusetts*

Alfred J. Pandiani
*Treasurer
 National Glass Works, Inc.
 Worcester, Massachusetts*

Sidney D. Wolk
*Chairman and Chief Executive Officer
 Cross Country Group
 Medford, Massachusetts*

James Zampell
*President and Chief Executive Officer
 Zampell Refractories, Inc.
 Newburyport, Massachusetts*

MICHIGAN

Jeffrey A. Coolsaet
*President
 R. L. Coolsaet Construction Company
 Taylor, Michigan*

Fred H. May
*President and Chief Executive Officer
 Saginaw Control & Engineering, Inc.
 Saginaw, Michigan*

David Moxlow
*President
 Trenton Forging Company, Inc.
 Trenton, Michigan*

Jeffrey S. Padnos
*President
 Louis Padnos Iron & Metal Company
 Holland, Michigan*

Joseph Schneider
*President
 Madison Electric Company/Standard
 Electric Company
 Warren, Michigan*

Charles A. Van Zoeren
*Chairman of the Board and
 Chief Executive Officer
 Alvan Motor Freight, Inc.
 Kalamazoo, Michigan*

MIDDLE WEST

William J. Darley
*Chief Executive Officer and
 Chairman of the Board
 William S. Darley & Company
 Melrose Park, Illinois*

Paul J. Darling, II
*President and Chief Executive Officer
 Corey Steel Company
 Chicago, Illinois*

Alfred F. Krumholz, Jr.
*President
 Chicago Boiler Company
 Gurnee, Illinois*

David W. Marx
*President
 New World Van Lines, Inc.
 Chicago, Illinois*

Joseph A. Pycz, III
*President
 Krupp Gerlach Company
 Danville, Illinois*

MINNESOTA

John S. Elder
*President
 Elder Jones, Inc.
 Bloomington, Minnesota*

Ralph E. Gross
*President
 SPS Companies, Inc.
 Minneapolis, Minnesota*

John W. Lettmann
*President and Chief Executive Officer
 Malt-O-Meal Company
 Minneapolis, Minnesota*

John Roswick
*President
 Midwest Motor Express, Inc.
 Bismarck, North Dakota*

Gary B. Sauer
*President
 Tiller Corporation
 Maple Grove, Minnesota*

MISSOURI

Roy L. Burns
*President and Chief Executive Officer
 Lionmark Construction Companies
 St. Louis, Missouri*

Joseph Burstein
*Chairman of the Board
 Leonard's Metal, Inc.
 Creve Coeur, Missouri*

Todd J. Korte
*President
 Korte Construction Company
 Highland, Illinois*

Thom Kuhn
*Executive Vice President and
Chief Administrative Officer
Millstone Bangert, Inc.
St. Charles, Missouri*

Scott W. Meader
*President and Chief Executive Officer
Milnot Holding Corporation
St. Louis, Missouri*

Zsolt Rummy
*Chairman, Chief Executive Officer
and President
Zoltek Companies, Inc.
St. Louis, Missouri*

NEW JERSEY

Candida C. Aversenti
*President and Chief Operating Officer
General Magnaplate Corporation
Linden, New Jersey*

Edward C. Hoeflich
Moorestown, New Jersey

Richard W. Kanter
*President
Miller Construction Company
Jersey City, New Jersey*

Theodore J. Reiss
*President
Reiss Corporation
Englishtown, New Jersey*

Richard C. Robinson
*President
Adronics/Elrob Manufacturing Corp.
Cedar Grove, New Jersey*

Thomas Rogers
*President
Rogers Transfer, Inc.
Great Meadows, New Jersey*

Allan Weissglass
*President
Magruder Color Company, Inc.
Elizabeth, New Jersey*

NEW YORK

Lawrence N. Cohen
*Management Consulting
LN Cohen & Associates
Jupiter, Florida*

Robert C. Goldsmith
*Associate Executive Director and
Chief Operating Officer
Association for the Help of
Retarded Children
New York, New York*

Richard G. Kirschner
*Chief Operating Officer
Jetro Cash & Carry
College Point, New York*

William G. Murphy
*Vice President
Halmar Contracting Inc.
Newburgh, New York*

Todd Nugent
*President
T.F. Nugent
New York, New York*

Ira Salzman
*President
Slomins, Inc.
Hicksville, New York*

Howard E. Wallack
*President and Chief Executive Officer
Jonrob Leasing Corp.
Park City, Utah*

Ronald A. Yakin
*President
American Pecco Corporation
Millwood, New York*

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Richard A. Cognetti
*Chairman of the Board and
Chief Executive Officer
Kinney Drugs, Inc.
Gouverneur, New York*

Paul J. DeCarolus
*President
DeCarolus Truck Rental, Inc.
Rochester, New York*

Michael Dranichak
*Acting Chief Executive Officer
L&B Contracting Industries, Inc.
Menands, New York*

Frederic J. Durkin
*Chairman of the Board
Transportation Consultants, Inc.
Minoa, New York*

Marianne W. Gaige
*President and Chief Operating Officer
Cathedral Corporation
Rome, New York*

Kirk B. Hinman
*President
Rome Strip Steel Co., Inc.
Rome, New York*

John D. Zink
*Executive Vice President and
Chief Operating Officer
Gypsum Express Ltd.
Baldwinsville, New York*

NORTH CAROLINA

Jerome W. Bolick
*President
Southern Furniture Company of
Conover, Inc.
Conover, North Carolina*

J.M. Carstarphen, III
*President, Chief Executive Officer and
Chairman of the Board
Stowe-Pharr Mills
McAdenville, North Carolina*

Otis A. Crowder
*President and Chief Executive Officer
Crowder Construction Company
Charlotte, North Carolina*

Ron E. Doggett
*Retired – Former Chairman and
Chief Executive Officer
GoodMark Foods, Inc.
Raleigh, North Carolina*

Edward P. Schrum
*Retired – President, Chief Executive
Officer and Treasurer
Carolina Mills, Inc.
Conover, North Carolina*

Parks C. Underdown, Jr.
*Chairman, Board of Directors
Hickory Springs Manufacturing Co.
Hickory, North Carolina*

NORTHERN NEW ENGLAND

Robert N. Bass
*Retired – Former President,
Chief Executive Officer and Chairman
G.H. Bass and Company
Cumberland Foreside, Maine*

Michael Dolan, Jr.
*President
Busy Bee Janitorial Service
Somersworth, New Hampshire*

Alvin D. Felgar
*Chief Executive Officer
Frisbee Memorial Hospital
Rochester, New Hampshire*

Jon Gregory
*President
Quarry Division Rock of Ages
Corporation
Northfield, Vermont*

Robert L. Gustafson
*President
Thompson Center Arms
Rochester, New Hampshire*

William R. Lochhead
*President and General Manager
Lochhead Realty Company, Inc.
Nashua, New Hampshire*

ADVISORY BOARDS > LIBERTY MUTUAL INSURANCE COMPANY (CONTINUED)

Barry E. Pottle
President
Pottle's Transportation, Inc.
Bangor, Maine

William D. Purington
President
Maine Drill and Blasting
Gardiner, Maine

Thomas Hedley Reynolds
Former President
University of New England
Biddeford, Maine

Alvan A. Traffic
President
Hutter Construction Corporation
New Ipswich, New Hampshire

OHIO

Robert E. Alspaugh
President
SCT Corporation
Alden, Michigan

Bruce C. Gilbert
Chairman
Great Lakes Construction Company
Key Largo, Florida

David W. Hackbirth
President
Business Concepts, Inc.
Akron, Ohio

Jon E. Jenson
President
Precision Metal Forming Association
Independence, Ohio

Jefferson W. Keener, Jr.
President
The Chardon Rubber Company
Chardon, Ohio

Lee R. Radcliffe
President
Jefferson Trucking Co.
Lorain, Ohio

PENNSYLVANIA

T. Roderick Henkels
Chief Operating Officer
Henkels & McCoy, Inc.
Blue Bell, Pennsylvania

Ray B. Mundt
Retired – Former Chairman and
Chief Executive Officer
Unisource Worldwide, Inc.
Rosemont, Pennsylvania

Robert W. Palaima
President
Delaware River Stevedores, Inc.
Philadelphia, Pennsylvania

Leo Pasini
President and Chief Operating Officer
Fisher Tank Company
Chester, Pennsylvania

John W. Rex
President
Rex Heat Treat
Lansdale, Pennsylvania

Henry L. Rosenberger
Chairman and Chief Executive Officer
Rosenberger Companies LTD
Blooming Glen, Pennsylvania

PITTSBURGH

Richard L. Carrara
President
Amthor Steel
Erie, Pennsylvania

Lee B. Foster, II
President and Chief Executive Officer
L.B. Foster Company
Pittsburgh, Pennsylvania

Charles J. Hora, Jr.
President
Lord Corporation
Cary, North Carolina

Robert A. Paul
President and Chief Executive Officer
Ampco-Pittsburgh Corporation
Pittsburgh, Pennsylvania

William G. Perrine
President and Chief Executive Officer
Sharon Tube Company
Sharon, Pennsylvania

Steven B. Stein
Consultant
Pittsburgh, Pennsylvania

T. Philip Stout
President and Chief Executive Officer
Atlas Services Corporation
Washington, Pennsylvania

ROCKY MOUNTAIN

Demetrios C. Daskalos
President
Atlas Resources, Inc.
Albuquerque, New Mexico

Robert Millwee
President and Chief Executive Officer
Garney Construction
Kansas City, Missouri

Edward Routzon
President
Guy's Floor Service, Inc.
Denver, Colorado

Wayne E. Simmonds
President and Chief Executive Officer
FBG Service Corporation
Omaha, Nebraska

Brad N. Spencer
President and Chief Executive Officer
Ernest Spencer Metals, Inc.
Meriden, Kansas

Diemer True
Partner
True Oil Company
Casper, Wyoming

SOUTH CAROLINA

MacFarlane L. Cates, Jr.
President and Treasurer
Arkwright Mills
Spartanburg, South Carolina

Robert H. Chapman
President
Inman Mills
Inman, South Carolina

Peter E. Frohlich
Chief Executive Officer
Bommer Industries, Inc.
Landrum, South Carolina

H. Morgan Haskell
Retired – Former President and
Treasurer
Brunswick Worsted Mills, Inc.
Hilton Head, South Carolina

Walter Scott Montgomery, Jr.
Chairman and Chief Executive Officer
Montgomery Industries, Inc.
Spartanburg, South Carolina

Richard H. Pennell
Chairman and Chief Executive Officer
Metromont Prestress Company
Greenville, South Carolina

Danny T. Phillips
President
J. Frank Blakely Company
Spartanburg, South Carolina

SOUTHERN NEW ENGLAND

Joseph Arborio
President
Arborio Corporation
Cromwell, Connecticut

Gordon M. Clark
Chief Executive Officer and Treasurer
The W.I. Clark Company/WICO
Aviation, Inc.
Wallingford, Connecticut

Edward M. Crowley
President
Dichello Distributors, Inc.
Orange, Connecticut

Glen A. Harper
Chairman of the Board
The Waterbury Plating Company
Waterbury, Connecticut

Penfield Jarvis
President
Penco Corp./Jarvis Group
Hartford, Connecticut

Thomas F. Moore
Chairman
The Moore Company
Westerly, Rhode Island

Robert W. Parsons
President and Chief Executive Officer
A. H. Harris & Sons, Inc.
Newington, Connecticut

Daniel Sabia
President
BKM Enterprises, Inc.
East Hartford, Connecticut

David T. Shopis
President and Chief Executive Officer
The FIP Corporation
Cheshire, Connecticut

SOUTHWEST (NORTHERN)

James H. Alexander
President
Central Transportation Systems, Inc.
Waco, Texas

John B. Bartling
President and Chief Executive Officer
Walden
Addison, Texas

Timothy W. Byrne
President and Chief Executive Officer
United States Lime & Minerals, Inc.
Dallas, Texas

L. Decker Dawson
Chairman of the Board and
Chief Executive Officer
Dawson Geophysical Company
Midland, Texas

George R. Frymire
Chairman and President
Frymire Engineering Co., Inc.
Dallas, Texas

Robert D. Gillikin
President
Cummins Southern Plains, Inc.
Arlington, Texas

Randall L. Kressler
President and Chief Executive Officer
Lubrication Engineers, Inc.
Fort Worth, Texas

Raymond Marlow
Chairman and Chief Executive Officer
Marlow Industries, Inc.
Dallas, Texas

Roger Mashore
President and Chief Operating Officer
Midwest Trophy Manufacturing
Company, Inc.
Del City, Oklahoma

A.H. McElroy, II, P.E.
President and Chief Executive Officer
McElroy Manufacturing Inc.
Tulsa, Oklahoma

R.E. Roberts
Chairman
Entrada Corporation
Cleburne, Texas

Jerry D. Rohane, P.E.
President
Western Builders of Amarillo, Inc.
Amarillo, Texas

SOUTHWEST (SOUTHERN)

Phyllis A. Adams
President
Phylway Construction, LLC
Thibodaux, Louisiana

Robert A. Beeley
Chairman
Dixie Pipe Sales, LP
Tomball, Texas

Wallace Brasuell, P.E.
President and Chief Executive Officer
I.A. Naman + Associates, Inc.
Houston, Texas

Terry W. Davis
Chairman and President
TD Rowe Amusements, Inc.
Houston, Texas

Jon G. Ford
President
Todd-Ford, Inc.
San Antonio, Texas

A. Bruce Gerhardt
President
Gerhardt's, Inc.
Jefferson, Louisiana

Charles E. Hinkle
President
C & H Die Castings, Inc.
Temple, Texas

Jack M. Introligator
Vice President
Plant & Machinery, Inc.
Houston, Texas

Leonard N. Martin
Chairman of the Board
Mustang Tractor & Equipment
Company
Houston, Texas

Christopher T. Seaver
President and Chief Executive Officer
Hydril Company
Houston, Texas

Mark T. Scully
President
T.A.S. Commercial Concrete
Construction LP
Spring, Texas

TENNESSEE

Gregory D. Brown
President
B.R. Williams Trucking
Oxford, Alabama

Stanley K. Dunbar
President and Chief Executive Officer
Moody Dunbar, Inc.
Johnson City, Tennessee

Robert W. Klyce
President and Chief Executive Officer
Car and Truck Rental, Inc.
Birmingham, Alabama

Paul A. Martin
Chairman of the Board and
Chief Executive Officer
DWC Construction Company, Inc.
Nashville, Tennessee

Leroy McAbee, Sr.
Chief Executive Officer
McAbee Construction, Inc.
Tuscaloosa, Alabama

William L. Schaff
President
The Mapes Piano String Company
Elizabethton, Tennessee

John E. Seward, Jr.
Chairman of the Board and
Chief Executive Officer
PLC, Inc.
Johnson City, Tennessee

ADVISORY BOARDS > LIBERTY MUTUAL INSURANCE COMPANY (CONTINUED)

VIRGINIA

Frank Armstrong, III
*Chairman and President
 National Fruit Product Company Inc.
 Winchester, Virginia*

A. Douglas Dalton, Jr.
*President and Chief Executive Officer
 English Construction Co., Inc.
 Lynchburg, Virginia*

Hubert Jackson Deaton, III, P.E.
*President
 Schnabel Foundation Company
 Sterling, Virginia*

J. Spencer Frantz, Sr.
*Vice Chairman
 Graham-White Manufacturing
 Company
 Salem, Virginia*

James T. Holland
*Retired – Former President
 O’Sullivan Group
 Winchester, Virginia*

Robert Hedrick
*President and Chief Executive Officer
 Sprinkle Masonry, Inc.
 Chesapeake, Virginia*

Lloyd U. Noland, III
*Chairman and President
 Noland Company
 Newport News, Virginia*

Harry G. Norris
*President
 Howell’s Motor Freight, Inc.
 Roanoke, Virginia*

Edward J. Reed
*President
 Givens, Inc. and Givens
 Trucking Co., Inc.
 Chesapeake, Virginia*

Robert H. Spilman
*Retired – Former Chairman of
 the Board
 Bassett Furniture Industries, Inc.
 Bassett, Virginia*

C. Kenneth Wright
*Chairman of the Board
 Wright Properties, Incorporated
 Glen Allen, Virginia*

WISCONSIN

Joseph A. Daniels
*President
 Joe Daniels Construction Co.
 Madison, Wisconsin*

Ronald Deabler
*President
 American Technical Services, Inc.
 Brookfield, Wisconsin*

Franklyn Esenberg
*Chairman of the Board
 Interstate Forging Industries, Inc.
 Menomonee Falls, Wisconsin*

Michael E. Stroh
*President
 Stroh Die Casting Co., Inc.
 Milwaukee, Wisconsin*

William J. Troyk
*President
 Roadrunner Freight Systems, Inc.
 Cudahy, Wisconsin*

William J. Webster
*Chairman of the Board
 Crescent Woolen Mills Company
 Two Rivers, Wisconsin*

Liberty Mutual Holding Company Inc. holds its annual meeting on the second Wednesday of April at 10 a.m. at the headquarters in Boston.

Policyholders of Liberty Mutual Insurance Company (a stock insurance company), Liberty Mutual Fire Insurance Company (a stock insurance company) and Employers Insurance Company of Wausau (a stock insurance company) are members of Liberty Mutual Holding Company Inc. If you are a policyholder of any one of these entities at the time of such meetings, you are entitled to vote, either in person or by proxy. You may obtain a proxy form by writing to the Secretary of Liberty Mutual Holding Company Inc. at 175 Berkeley Street, Boston, MA 02117.